

Joint Forward Plan 24/25 Refresh:

Havering Health & Well Being Board

20th December 2023

Introduction: Overview of system planning deliverables

The NEL system planning cycle has been divided into three steps: 1) integrated care strategy, 2) delivery plan, and 3) operational planning. These are outlined below with related deliverables included below each step. These are not comprehensive but indicate some of the key activities underpinning each stage.

Integrated Care Strategy: Sets the strategic direction for the ICS

Annual review of our strategic context including national policy and local JSNAs potentially leading to changes

Development of a strategic outcomes framework measuring impact of the ICS strategy

Creation of a Future Forum for horizon impact scanning and looking forward

Resident / clinical / care professional engagement approach

Population modelling and scenario planning

Process review to inform future ways of planning

Delivery Plan: Sets out our plans to deliver on our strategic priorities and NHS requirements

Annual refresh of Joint Forward Plan

Review of transformation programmes to ensure strategic alignment and

- clear programmes
- agreed milestones
- agreed impact metrics that delivers the NEL ICS strategy and national standards, aims and ambitions*
- costed and funding source proposed

Evaluation plans

Operational planning: Describes how we use collective resources to deliver the plan

Prioritised pipeline for how & where resources will be allocated - NEL. places, provider collaboratives, providers

Funding matched and agreed against pipeline and operating plan

System driven Operating Plan (updated yearly - 2 year plan) with a narrative related to national priorities, with triangulated activity, workforce, and finance numbers

Improving outcomes. experience and access for our local people and addressing inequalities

Sustainability of our system

^{*}reflect the NHS planning guidance and other NHSE guidance

Joint Forward Plan (JFP) Refresh for 24/25 next steps

NEL ICB was formed on 1 July 2022 following the <u>Health and Care Act 2022</u>, and we published our interim Integrated Care Strategy in January 2023. This was followed by the Joint Forward Plan 23/24, our first five-year plan.

https://www.northeastlondonhcp.nhs.uk/ourplans/north-east-london-nel-joint-forward-plan/

Based on feedback and lessons learnt we are engaging with NEL System stakeholders earlier within the system planning cycle in order to ensure improved awareness and input to the 24/25 JFP. There will be annual refreshes of the JFP going forward in order to ensure that the document remains current. This JFP refresh continues to describe the challenges that we face as a system in meeting the health and care needs of our local people, but also the assets we hold within our partnership.

High-level timeline

24 November 2023

We asked all slide contributors to submit their initial draft plans for 2024/25 for the JFP, providing a summary list of projects, and resourcing requirements.

13 December 2023

A portfolio workshop will be held with leads from the system portfolios, Places, cross-cutting themes and enablers. We aim to develop greater cohesion between portfolios, identify any synergies or duplication we need to address, but also to allow everyone share feedback on each other's plans.

9 January 2024

We will ask for updated slides based on the feedback from the December workshop.

February 2024

By 23rd February, all JFP contributors will need to submit their final plans/ JFP slide input, ready for sign off via appropriate meetings prior to submission by end of March 2024.

Main changes from the previous JFP

As we published our first JFP on 30 June 2023, we propose to keep the structure of the JFP, with some minor adjustments, as outlined below. Where references are made to figures, these will be updated to reflect the latest position.

Main additions:

- New slides to ensure we cover:
 - all our strategic system improvement portfolios in addition to our four strategic system priorities
 - our Place plans
 - our six cross-cutting themes and
 - our enables
- We have also included new slides outlining:
 - what is important to our residents and how it impacts our plans,
 - our successes to date, and
 - how we are developing a strategic outcomes framework to help us assess if we are having an impact.

Ask from Havering HWBB

Considerations for the HWBB membership:

Within the context of our interim integrated care strategy, HWBBs are asked to

- 1) note why the JFP refresh is being undertaken and the approach being followed in order to deliver a refreshed NEL 24/25 JFP by March 2024
- 2) note what has been collated thus far from all contributors (Appendix 1- Draft JFP 24/25)
- 3) constructively make suggestions and comments